ANCHORAGE, ALASKA
AR NO. 2010–127

A RESOLUTION OF THE ANCHORAGE MUNICIPAL ASSEMBLY ESTABLISHING
PARAMETERS FOR A JOINT WORK GROUP TO ESTABLISH GUIDELINES FOR THE
IMPLEMENTATION OF MANAGED COMPETITION IN THE DELIVERY OF MUNICIPAL
SERVICES AND TO IDENTIFY OPPORTUNITIES PRIOR TO ASSEMBLY
CONSIDERATION OF THE FY 2011 GENERAL GOVERNMENT OPERATING BUDGET.

WHEREAS, the mission and function of municipal government is the effective and
efficient delivery of necessary services to residents; and

WHEREAS, numerous choices exist in the methods and options for delivery of
necessary services in the Municipality of Anchorage, including utilizing permanent
employees, contractual employees, and outsourcing under public procurement; and

WHEREAS, continued increases in employee costs including health care, pension
obligations and other costs that are in addition to a fixed hourly rate or salary, in turn,
continue to result in budget increases and additional financial burden for municipal
taxpayers; and

WHEREAS, third party organizations (“3PO’s”) can provide an effective means to
deliver necessary services when the use of permanent municipal employees is not
effective and efficient; and

WHEREAS, areas of potential use of third party organizations as effective
management tools include, but are not limited to, trucking services, nursing services, food
services, equipment repair, sign and light maintenance, street repair, painting, secretarial
and administrative assistance, and many other service functions unrelated to critical life-
safety functions; and

WHEREAS, public sector-private sector partnerships and public sector-private
sector competition in the provision of municipal services are encouraged as effective
means to assist in containing costs, maximizing efficiencies, and reducing future fiscal
impacts; and

WHEREAS, it is timely to promote the element of competition between the provision
of necessary services delivered in established ways by municipal employees and the
provision of necessary services delivered by third party organizations;
NOW THEREFORE BE IT RESOLVED by the Anchorage Assembly:

Section 1. To assist the Assembly proactively in consideration of budget requests, considerations, and decisions for FY 2011, the Administration is requested to organize a work group, task force or multi-discipline committee to research and explore managed competition opportunities on behalf of the Municipality. Participation from employees, union representatives, and industry representatives is hereby encouraged by the Assembly.

Section 2. The task force is to identify recommended criteria and implementation guidelines for the selection and use of managed competition between municipal employee work groups and third party organizations in the delivery of necessary municipal services, so that a pilot program may be considered for implementation with the FY 2011 General Government Operating Budget.

Section 3. It is the intent of the Assembly that the task force will, prior to October 1, 2010, identify no less than 10 recommended opportunities for potential application of managed competition within the FY 2011 General Government Operating Budget on a pilot program basis. To be eligible as one of the ten within the Pilot Program, the opportunity must include a necessary municipal service provided by a municipal employee work group, funded by an appropriation under the FY 2010 General Government Operating Budget. The necessary municipal service must also be a service anticipated for continued inclusion under the FY 2011 Budget.

Section 4. Prior to Assembly consideration of the FY 2011 General Government Operating Budget in December 2010, the Administration will provide the Assembly with the results of the public solicitations under the Pilot Program, and awards will be in place for incorporation in the Assembly’s review and action on the FY 2011 General Government Operating Budget.

PASSED AND APPROVED by the Anchorage Assembly this _____day of __________, 2010.

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Chair

ATTEST:

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Municipal Clerk